## Unit Assessment Report - Four Column College of the Sequoias

## Committee - Budget

- Purpose Statement: Make recommendations to District Governance Senate on policies, planning and other matters related to fiscal resources
  - Review and revise budget assumptions that guide budget development
  - Monitor the District's fiscal solvency
  - Review the draft budget in its developmental stages
  - Oversee, evaluate and assess the budget development process including making recommendations for Above-Base Funds and the

District's Faculty Obligation Number

- Provide budget analysis to the District Governance Senate
- Develop and maintain a process for ensuring that resource allocations are linked to district planning
- Review and discuss implementation of policies related to fiscal resources
- Serve as a forum for dialogue on ongoing fiscal activities, such as monthly and quarterly reports
- Review and share information on the state budget
- Conduct annual assessment of its own processes

**Membership:** Christine Statton, Co-Chair - Administrator

Mary Schaefer, Co-Chair - Confidential

David Loverin

Matt Bourez - Faculty Marla Prochnow - Faculty Michael Skaff - Faculty Linda Yamakawa - Faculty Anne Leonard - Adjunct Faculty

Stephen Meier - Classified Amelia Sweeney - Classified Kristin Hollabaugh - Administration

Tim Hollabaugh - Administration

Josh Avila - Student

Leangela Miller-Hernandez or Designee - Ex-Oficio

Initiatives	Evaluation & Targets / Tasks	Results	Action & Follow-Up
Committee - Budget - General Expectations -			
Agendas Posted		01/21/2015 - Agendas have been posted for all seven	
Minutes Recorded		meetings so far in 2014-15. Quorums have been	
Quorum Attained		attained at all seven meetings so far. Minutes have been	<b>,</b>
Attendance at Meetings Recorded in Minutes		approved and posted for each meeting. The attendance	<b>,</b>
Academic Years:		at the meetings has been recorded in the minutes.	<b>,</b>
2013 - 2014		Result:	ļ <b>r</b>
2014 - 2015		Carried Forward	<b>,</b>
Start Date:		Report Type:	<b>,</b>
09/02/2013		Mid-Year	
Initiative Status:		09/08/2014 - Initial Report	
Active		Result:	<b>,</b>
<b>/</b>		Carried Forward	<b>/</b>
		Report Type:	
		Beginning of Year	
		04/24/2014 - Agendas were posted for the 14 meetings.	
		Minutes have been logged and posted on the committee	
<b>/</b>		webpage.	
		Quorum was attained in 13 meetings and all meetings	

Initiatives	<b>Evaluation &amp; Targets / Tasks</b>	Results	Action & Follow-Up
		do have attendance recorded and listed on the minutes.	
		Committee webpage: http://www.cos.edu/About/Governance/DistrictGovernanceSenate/Budget/Pages/default.aspx	
		Result: Satisfactory Report Type: End-of-Year Related Documents: Budget Committee Questionnaire results.doc	
		01/14/2014 - Agendas were posted for each meeting.  Minutes were taken and are readily available for each	
		meeting.  Quorum was attained for each meeting.	
		Completed bylaws for the committee.  Result: Satisfactory Report Type: Mid-Year	
Committee - Budget - Financial Planning & Budget Development - Budget Committee provides input on the processes of financial planning and budget development for the institution using realistic assessments of financial resources and budget assumptions.  Academic Years: 2013 - 2014 2014 - 2015 Start Date: 09/02/2013 Initiative Status: Active		01/21/2015 - Budget Committee continues to receive training on budget and financial reports. The Budget Committee provides input on financial processes at every meeting, but will begin focusing on the budget development and planning process for the District beginning this month (January 2015). Realistic assessments of financial resources will be discussed, particularly relating to revenues and FTES. Preliminary budget assumptions will be presented at this meeting (January 2015), and will be discussed in Budget Committee this spring, as the budget is developed.  Result: Carried Forward  Report Type: Mid-Year  09/08/2014 - Initial Report  Result:	
		Carried Forward Report Type: Beginning of Year	
		04/24/2014 - Budget assumptions for the 14/15 budget were presented and approved January/February 2014. The assumptions used were the best known factors and the Governor's proposed 14/15 budget. http://www.	
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Initiatives	Evaluation & Targets / Tasks	Results	Action & Follow-Up
		ebudget.ca.gov/	
		Result: Satisfactory Report Type: End-of-Year	
		01/14/2014 - Budget Committee received training on most commonly used financial acronyms on 10/10/2013. Committee has committed to continued training.	03/06/2014 - Budget committee expressed a better understanding of the terminology used in financial documents.
		Created Budget Development Memo, to align to Strategic Plan for Base Budget transfers, starting Spring of 2014.	Follow-Up: 03/06/2014 - Budget committee has
		Budget Committee received training on budget and financial reports.  Result: Carried Forward Report Type: Mid-Year	committed to review this training on an annual basis.
Committee - Budget - Aligning Above-Base with District Objectives - Budget Committee will monitor and assess above-base requests to ensure the above-base allocations align with District Objectives.  Academic Years: 2013 - 2014 2014 - 2015 Start Date: 09/02/2013 Initiative Status: Active		01/21/2015 - Committee will use the Above-Base rubric to rank requests. Committee organized requests and reviewed feasibility studies for applicable requests (from Facilities and Technology) at the January 2015 meeting. The Committee monitored and assessed the alignment of prior year above-base funded requests through analyzing the Resource Allocation Assessment Memos collected this fall 2014 from each recipient, and reviewed alignment with District Objectives.  Result: Carried Forward Report Type: Mid-Year	
		09/08/2014 - Initial Report Result: Carried Forward Report Type: Beginning of Year	
		04/24/2014 - The committee utilized the rubric to test for alignment of request with the District Objectives. By using the program review process, it is much easier for a user to connect their request to a District Objective, and provide rational as to why the user believes the request assists in moving the Objective forward.  Result: Carried Forward Report Type:	
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Initiatives	Evaluation & Targets / Tasks	Results	Action & Follow-Up
		End-of-Year	
		01/14/2014 - We will utilize the Above-Base rubric to	
		rank requests.	
		Organized requests and made available the requests for technology and facilities committees.	
		Developing a ranking system within the four areas mentioned within the Resource Allocation Manual. Result: Carried Forward Report Type: Mid-Year	
Committee - Budget - Provide prudent budget			
information - Budget Committee will provide information, as needed, to the District Governance Senate and to the Superintendent/President to ensure that above-base resource allocation decisions are based on data, by utilizing the above-base resource allocation rubric to address issues identified in Institutional Program Review or contribute to achievement of a District Objective. The Budget Committee will review the rubric on an annual basis and revise if necessary.  Academic Years:		01/21/2015 - Budget Committee is involved in providing feedback regarding budget proposals and assumptions. Feedback is taken to District Governance Senate regularly. Based on feedback, Budget Committee revised the Above-Base Resource Allocation Rubric in spring 2014 to better align with the new Program Review process.  Result: Carried Forward  Report Type: Mid-Year	
2013 - 2014		09/08/2014 - Initial Report	
2014 - 2015		Result: Carried Forward	
Start Date:		Report Type:	
09/02/2013 Initiative Status:		Beginning of Year	
Active		04/24/2014 - The committee had a standing item on the District Governance Senate agenda to provide information regarding budget and Budget committee. Rational on how to disburse above base funds are found in the resource Allocation Manual. The committee utilized the Manual, the program review and application request to score, via rubric, each request submitted.	
		Result: Satisfactory Report Type: End-of-Year	
		01/14/2014 - Budget Committee is involved in providing feedback regarding budget proposals and assumptions.	
		Budget Committee noted that the rubric will need to be revised to align with the Program Review process.  Result: Carried Forward	
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Initiatives	Evaluation & Targets / Tasks	Results	Action & Follow-Up
		Report Type: Mid-Year	
Committee - Budget - Budget Decisions are linked to District Planning - Budget Committee will develop and maintain a process to ensure that resource allocations are linked to district planning  Academic Years: 2013 - 2014 2014 - 2015  Start Date: 09/02/2013  Initiative Status: Active		01/21/2015 - The Budget Committee was involved in review and revisions to AP 3261, which directs the resource allocation procedures for ongoing base-budget augmentations, and classified and management new positions. The Budget Committee reviewed and revised the Rubric for Above-Base resource allocations in spring 2014, to better ensure that the allocations are linked to district planning. The Committee will review budget development this spring (2015) to ensure resource allocations are linked to district planning.  Result: Carried Forward Report Type: Mid-Year	
		09/08/2014 - Initial Report  Result: Carried Forward  Report Type: Beginning of Year	
		04/24/2014 - The rubric was utilized to award above base funding. The committee felt that the current rubric does not compliment the current program review process well. The committee has revised the rubric and will have the revision go through he approval process.  Result: Carried Forward Report Type: End-of-Year	
		01/14/2014 - Communicated with Program Review Committee.  Budget Memo will be used to align budget changes to District objectives.	
		Current rubric states the requests will be asked to provide outcomes. The information will not be given to the Budget Committee, as the Planning Manual places the duty of assessment on the Institutional Planning and Effectiveness Committee (IPEC). To connect the gap this year, the Budget Committee will send out an Assessment Memo, to capture the request's assessment and expected outcome. The Assessment Memo will be forwarded to IPEC.  Result:  Needs Improvement  Report Type:  Mid-Year	
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Initiatives	Evaluation & Targets / Tasks	Results	Action & Follow-Up
Committee - Budget - Implementation of Above -Base Allocation Process - The Budget Committee will implement the above-base resource allocation process, according to the College of the Sequoias Resource Allocation Manual  Academic Years: 2014 - 2015		01/21/2015 - The Budget Committee follows the Resource Allocation Manual timeline very closely for Above-Base resource allocations. Feasibility studies have been obtained for this year's requests, and initial review of the requests and studies will occur at the January meeting. The Committee will follow the manual and complete all Above-Base approval steps in February and March, to complete the process.	
<b>Start Date:</b> 09/01/2014		Result:	
Initiative Status: Active		Carried Forward  Report Type:  Mid-Year	
		09/08/2014 - Initial Report  Result: Carried Forward  Report Type: Beginning of Year	